

## Year-end Report 2018

"We have started change initiatives that impacted earnings by SEK 10 million in the fourth quarter. The underlying operation's financial trend is in line with the preceding year, which is unsatisfactory given the acquisitions that were made. To drive a customer-focused agenda moving forward that strengthens our member base and gives profitable growth has highest priority"

Anders Carlbark, CEO

### Fourth quarter - October to December 2018

- Net sales rose to SEK 238.2 million (229.2), up 4%, of which 0% was organic.
- Adjusted EBITDA amounted to SEK 24.1 million (33.9), corresponding to a margin of 10.1% (14.8).
- Earnings were impacted by non-recurring items of SEK 10 million.
- EBIT amounted to negative SEK 0.4 million (pos: 11.1).
- Net profit for the period was SEK 0.3 million (1.6).
- Earnings per share before and after dilution amounted to SEK 0.02 (0.10).

### Full-year 2018

- Net sales rose to SEK 941.2 million (881.2), up 7%, of which 0% was organic.
- Adjusted EBITDA amounted to SEK 142.2 million (144.2), corresponding to a margin of 15.1% (16.4).
- EBIT amounted to SEK 46.8 million (32.7).
- Net profit for the period was SEK 22.9 million (loss: 5.4).
- Earnings per share before and after dilution amounted to SEK 1.44 (neg: 1.53).
- The operations in Finland were divested on 1 July 2018.
- The Board of Directors proposes to the Annual General Meeting a dividend of SEK 0.50 (0.50) per share.

## **Key financial data**

| Figures in SEK million  | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|---|-----------------|-----------------|-----------------|-----------------|
| Net sales   | 238.2           | 229.2           | 941.2           | 881.2           |
| Adjusted EBITDA   | 24.1            | 33.9            | 142.2           | 144.2           |
| Adjusted EBITA  | 8.7             | 19.2            | 80.1            | 84.8            |
| Adjusted EBITA margin, %                                      | 3.6             | 8.4             | 8.5             | 9.6             |
| EBIT  | -0.4            | 11.1            | 46.8            | 32.7            |
| Net profit/loss for the period                                | 0.3             | 1.6             | 22.9            | -5.4            |
| Earnings per share before and after dilution, SEK             | 0.02            | 0.10            | 1.44            | -1.53           |
| Cash flow from operating activities                           | 33.6            | 52.0            | 132.7           | 103.2           |
| Cash flow for the period                                      | 47.4            | -13.0           | 64.4            | 17.0            |
| Average number of shares before and after dilution, thousands | 15,897          | 15,897          | 15,897          | 12,122          |
| Equity/assets ratio, %  | 43.7            | 43.7            | 43.7            | 43.7            |
| Total ARPM, SEK   | 360             | 349             | 346             | 339             |

For definitions of key financial data, see page 16.

| Clubs and members                                | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|--|-----------------|-----------------|-----------------|-----------------|
| Number of clubs at the end of the period         | 177             | 178             | 177             | 178             |
| Number of members at the end of the period       | 220,355         | 225,133         | 220,355         | 225,133         |
| Average number of members during the period      | 220,836         | 219,169         | 226,610         | 216,666         |
| Average number of full-time equivalent employees | 800             | 792             | 796             | 752             |

|         | Openings last<br>0-12 months | Openings last<br>12-24 months | Mature<br>clubs | Total<br>clubs |
|---------|------------------------------|-------------------------------|-----------------|----------------|
| Nordics | 2                            | 4                             | 146             | 152            |
| Germany | 3                            | 2                             | 20              | 25             |

On average, a mature club in the Nordic segment generates annual revenues of SEK 6.0 million and an EBITDA of SEK 1.3 million after allocation of joint contributions. For the German segment, the corresponding figures are SEK 3.4 million and SEK 0.2 million respectively.



# Change initiatives impacted quarterly earnings - enhanced customer focus for profitable growth has highest priority

We have started change initiatives that impacted earnings by SEK 10 million in the fourth quarter. The underlying operation's financial trend is in line with the preceding year, which is unsatisfactory given the acquisitions that were made. To drive a customer focused agenda moving forward that strengthens our member base and gives profitable growth has highest priority.

#### Personal reflections

As the new CEO of Actic and being new to the industry, I have prioritised my time, since taking on my position in December, to creating an image of our business by meeting personnel and visiting as many clubs as possible. I have managed to visit more than 50 clubs in Sweden, Norway and Germany and can say that we have a broad and competitive offering, but one that needs to be further redesigned and become more efficient.

From our recently completed member survey, I can see that we need to become faster at correcting the factors that have a negative impact on our members' experience at the gym. As a direct measure, we have made it a priority that all our machines should be functioning and cleanliness assured in accordance with our customer promise. During the spring, we will assign priority to investments aimed at redesigning our largest clubs, where we have the best prerequisites for increasing our member base and profitability. Despite these measures, I see a challenging first six months ahead before our work generates effects on sales and profitability.

My focus is to create a plan that, strengthening our member base and our profitability in the long term, that will be presented to the Board of Directors during the first half of the year.

### Continued robust PT trend

Personal training is an important and expanding share of revenue in the Nordic segment. During the year, the operation grew by 23 percent to make sales totalling SEK 107 million. Our PT operations thus accounted for a share of more than 11% of our net sales. Although far from all of our clubs are adapted for PT operations, the assessment is that



there is still favourable growth potential, since there are players in our industry that have a share in excess of 20 percent.

### **Acquisitions in Norway**

In November, we signed an agreement to acquire the operations of Asker Treningssenter AS, in Norway, which operates three very attractive clubs in the Oslo area, with about 5,000 members. As well as giving us a stronger platform in the Norwegian market, Asker has a broad and well-developed offering that we can further develop in Norway and build on within the Group. The operation, which was transferred on 1 January 2019, generates annual sales of nearly SEK 40 million with favourable profitability. Asker is an important main club with strong PT operations, to which we will relocate our regional head office.



#### **Actic Academy**

During the quarter, most of the Group's more than 3,000 employees underwent training outside ordinary working hours in Actic Academy, with a focus on core values and work approach. The focus was primarily our proprietary "7 Forces" concept, which ensures our customer interaction and creates a behaviour among our employees who, in their contact with the customer, provide inspiration for a healthier lifestyle through training. One of the goals of this Group-wide venture is increased customer loyalty so that we retain more members.

#### Start of the high season

This year, we have chosen to go into the high season with a full-price offering, resulting in a positive effect on the price of cards sold in the range of 10%. However, it has resulted in a negative impact on the number of cards sold. The number of members at the end of January was slightly more than 230,000. As stated, a customer-focused agenda that further strengthens our member base and drives profitable growth has the highest priority.

Solna, February 2019

Anders Carlbark





## **Operations**

#### Fourth quarter

Net sales in the guarter amounted to SEK 238.2 million (229.2), a growth of 4%. Acquisitions contributed SEK 10.2 million. Measured at fixed-exchange rates, organic growth was O. Currency effects affected net sales positively by SEK 2.7 million and divested operations had a negative effect of SEK 3.6 million. Adjusted EBITDA amounted to SEK 24.1 million (33.9), corresponding to an adjusted EBITDA margin of 10.1% (14.8). Earnings were charged with non-recurring items totalling SEK 10 million pertaining to training in Actic Academy, costs for external consultants in conjunction with additions to the Group's accounting system, provisions attributable to rental disputes in progress and German receivables. EBIT amounted to a negative SEK 0.4 million (pos: 11.1).

Full-year

Net sales in the period amounted to SEK 941.2 million (881.2), representing growth of 7%. Acquisitions contributed SEK 60.1 million. The extremely hot and sunny weather in the Nordic region during the spring and summer resulted in a decline in gym card sales and visitors to the facilities for a significant part of the year. Currency effects had a positive effect of SEK 9.4 million on net sales. Growth was attributable to acquired operations in the Nordic countries and to new establishments in Germany. The membership base amounted to 220,355 (225,133) at the end of the period, by which it should be noted that the divested Finnish clubs and the discontinued contract in Högdalen reduced the base by more than 7,000 members during the second half of the year. Adjusted EBITDA amounted to SEK 142.2 million (144.2), corresponding to an adjusted EBITDA margin of 15.1% (16.4), which, adjusted for the effect of IFRS 15, would have been 15.7%. Items affecting comparability amounted to SEK 0 million (expense: 25.6). EBIT amounted to SEK 46.8 million (32.7). Earnings for the year were negatively impacted by the hot summer period and were charged with the above non-recurring costs, which were offset by the acquisitions made and the degree of maturity in the German clubs.

### Financial income and expenses - full-year

Financial expenses amounted to SEK 23.5 million (40.8) and financial income totalled SEK 8.6 million (6.7). The financial expenses were attributable to interest expenses for loan financing, while financial income mainly pertained to exchange-rate differences.

The financial expenses were lower in 2018 compared with the preceding year, when the liabilities declined and were renegotiated in conjunction with the new share issue and stock exchange listing.

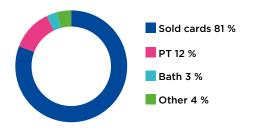
#### Tax - full-year

The earnings impact of tax for the period amounted to an expense of SEK 8.9 million (expense: 4.0). The effective tax rate is 28.0%, which was primaly impacted by uncapitalised loss carryforwards in Germany and the restatement of deferred tax as a result of new tax rates.

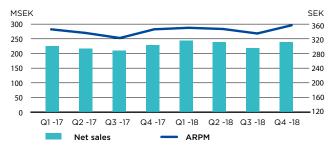
#### Consolidated profit/loss - full-year

Consolidated net profit amounted to SEK 22.9 million (loss: 5.4), corresponding to earnings per share before and after dilution of SEK 1.44 (loss: 1.53).

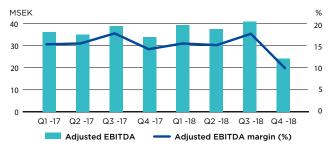
#### **NET SALES PER CATEGORY, Q4**



#### **NET SALES & ARPM**



#### ADJUSTED EBITDA & EBITDA MARGIN





# Sales and earnings per operating segment

Actic conducts operations in two operating segments. Actic's largest operating segment is the Nordics, which comprises its operations in Sweden and Norway The operation has gradually expanded since 1981. The Nordics are home to just over 750

swimming halls and Actic conducts operations in approximately 100 of these. Actic's second operating segment comprises Germany and Austria, where the company primarily operates Gym & Swim clubs.

### REVENUES PER OPERATING SEGMENT, SEK MILLION

|                    | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|--------------------|-----------------|-----------------|-----------------|-----------------|
| Nordics            | 217.0           | 213.2           | 861.9           | 818.4           |
| of which, Gym card | 174.0           | 170.7           | 701.9           | 673.4           |
| Germany            | 21.2            | 16.0            | 79.3            | 62.8            |
| of which, Gym card | 19.8            | 15.2            | 74.3            | 58.5            |
| Total net sales    | 238.2           | 229.2           | 941.2           | 881.2           |
| of which, Gym card | 193.8           | 185.9           | 776.2           | 731.9           |

### ADJUSTED EBITDA AND RECONCILIATION WITH THE GROUP'S EARNINGS BEFORE TAX, SEK MILLION

|                               | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|
| Nordics                       | 30.9            | 39.9            | 167.8           | 173.9           |
| Germany                       | 0.1             | 2.4             | 3.7             | 3.3             |
| Shared Group expenses         | -6.9            | -8.4            | -29.3           | -33.0           |
| Adjusted EBITDA total         | 24.1            | 33.9            | 142.2           | 144.2           |
| Items affecting comparability | 0.0             | -0.6            | 0.0             | -25.6           |
| Depreciation                  | -24.5           | -22.1           | -95.4           | -86.0           |
| EBIT                          | -0.4            | 11.1            | 46.8            | 32.7            |
| Financial net                 | -3.3            | -3.1            | -14.9           | -34.1           |
| EBT                           | -3.7            | 8.0             | 31.9            | -1.4            |

### Nordics operating segment

Net sales in the fourth quarter amounted to SEK 217.0 million (213.2), corresponding to growth of 2%. After adjustment for the divestment of the facilities in Finland, growth was 3%. EBITDA amounted to SEK 30.9 million (39.9) corresponding to a margin of 14.3% (18.7). Earnings were charged with expenses of SEK 6.5 million attributable to provisions for rental disputes in progress, the training of all personnel in Actic Academy and external consultants in conjunction with additions to the new accounting system.

Net sales for the Nordics segment during the period amounted to SEK 861.9 million (818.4), corresponding to growth of 5%. EBITDA amounted to SEK 167.8 million (173.9) corresponding to a margin of 19.5% (21.3). For the full-year, average revenue per member (ARPM) increased 2% to SEK 350 (344) per month. The ARPM was negatively impacted by price campaigns aimed at increasing the sales of membership cards during the hot summer months.

In July, Actic divested its Finnish subsidiary that operated three facilities, which, until the divestment. had sales of SEK 7.5 million with an EBITDA of SEK 0.5 million in 2018. The facilities in question had sales of about SEK 15 million in 2017. The transaction generated a capital gain of SEK 1.3 million and had a marginal positive impact on Actic's earnings per share for the current year. At the end of the period, there were 152 clubs.



### German operating segment

Net sales in the fourth quarter amounted to SEK 21.2 million (16.0), corresponding to growth of 33%. EBITDA amounted to SEK 0.1 million (2.4) corresponding to a margin of 0.5% (15.0). Earnings were charged with provisions of SEK 1.5 million attributable to doubtful receivables and higher personnel costs due to training in Actic Academy.

Net sales for the Germany segment amounted to SEK 79.3 million (62.8) during the period, corresponding to growth of 26%. EBITDA amounted to SEK 3.7 million (3.3) corresponding to a margin of 4.7% (5.3). New establishments that are not yet mature, the provision named above and due diligence costs recognised directly in earnings had an adverse impact. The membership base increased 18% to 22,575 members at the end of 2018 and for the full-year, average revenue per member (ARPM) increased 8% to SEK 306 (283) per month. At the close of the period, there were 25 clubs, with no change since the preceding report.

#### SEASONAL VARIATIONS

Actic's operations are subject to seasonal variations related to the level of activity at the clubs, which is highest in the first quarter of the year. After activity levels decline at the end of the second quarter, member flows and activities at the clubs increase again after the summer months at the end of the third quarter. The introduction of IFRS 15 comprised an equalising factor on revenue over the financial year, see also Note 2.





# **Financial position**

#### PERSONNEL

The number of full-time equivalent employees in 2018 totalled 796, compared with 752 for full-year 2017. This increase in the number of employees was mainly attributable to acquisitions and new establishments

#### PARENT COMPANY

Net loss for the year was SEK 0.1 million (profit: 18.7). Equity at the end of the period totalled SEK 825.7 million, compared with SEK 833.8 million at 31 December 2017.

#### CASH FLOW, CASH AND CASH EQUIVALENTS

Cash flow from operating activities totalled SEK 132.7 million (103.2). Cash funds amounted to SEK 130.6 million (66.1) at the end of the period. Available unutilised loans amounted to SEK 62 million at the end of the period, compared with SEK 73 million on 31 December 2017.

#### **EQUITY AND LIABILITIES**

The equity/assets ratio was 43.7% at the end of the period, compared with 43.7% at 31 December 2017. Interest-bearing liabilities amounted to SEK 521.5 million at the end of the period compared with SEK 506.5 million at year-end 2017. Net debt of SEK 390.9 million in relation to adjusted EBITDA for 2018 gave a ratio of 2.7, compared with 3.1 for full-year 2017.

#### **INVESTMENTS**

In full-year 2018, the company invested SEK 63.7 million in tangible fixed assets, with most of the amount earmarked for newly opened clubs and the upgrade of existing clubs. SEK 12.2 million was invested in intangible fixed assets, mainly accounting systems, the new digital platform and the new app for members.

### **EVENTS DURING THE PERIOD**

Anders Carlbark became the new CEO on 1 December. Anders joins Actic after a decade at H&M where he spent the last two years as Global Head of Merchandising. Previously, he was Area Manager at Lidl.

Actic divested all of its three facilities in Finland. The facilities in question had sales of about SEK 15 million in 2017, and the purchaser acquired the

existing personnel and contracts as of 1 July. The transaction had a marginal positive impact on Actic's earnings per share in 2018.

#### **EVENTS AFTER THE END OF THE PERIOD**

In November, Actic signed an agreement to acquire the operations of Asker Treningssenter AS, which operates three clubs in Asker, Norway, with a total of 5,000 members. Asker Treningscenter has annual sales of nearly SEK 40 million and is expected to make a positive contribution to the Group's EBITDA margin going forward. The transfer of the three facilities occurred on 1 January 2019, instead of December 2018 as communicated earlier.

#### **ANNUAL GENERAL MEETING**

Actic's Annual General Meeting will be held in Solna on 16 May 2019. Shareholders who wish to have a matter addressed at the Annual General Meeting should submit their motions to the Board of Directors not later than 31 March 2019 to guarantee that the motion can be included in the notification of the Annual General Meeting. Motions should be submitted by post to: Actic Group AB (publ), Box 1805, SE-171 21 Solna, Sweden, or by e-mail to: ir@actic.se.

#### DIVIDEND

The Board of Directors and CEO have resolved to propose to the Annual General Meeting a dividend of SEK 0.50 (0.50) per share, corresponding to a total of SEK 8 million (8).





#### MATERIAL RISKS AND UNCERTAINTIES

Actic is exposed to a number of business and financial risks. The company's business risks can be divided into three categories: strategic, operational and legal risks. Among other factors, the company's financial risks are attributable to exchange rates, interest rates, liquidity and credit granting. Risk management within the Actic Group aims to identify, control and reduce these risks. This is accomplished through an assessment of risk probability and the potential impact on the Group. The company's risk assessment is unchanged compared with the risk scenario presented on pages 81-83 of the 2017 Annual Report. The Parent Company's risks and uncertainties are indirectly the same as those of the Group.

#### **LEASING AGREEMENT - IFRS 16**

IFRS 16 Leases applies for the financial year beginning 1 January 2019. Actic mainly has many leases with entirely or partially fixed rent and, accordingly, the new accounting standards have a considerable impact on the consolidated income statement and balance sheet. The portion of the lease expense that is sales-based is subject to the change in standard but not included in the liability calculation. To simplify comparability in future reporting in 2019, the Actic Group intends to use a full retrospective approach for the transition to the new standards.

According to the new standard, the fixed portion of the lease expense will be replaced by amortisation of rights-of-use and interest on the lease liability. In the cash-flow statement, total cash flow will remain unchanged, but a reclassification will occur between cash flow from operating activities and cash flow from financing activities.

Gross accounting of use assets and lease liabilities will take place in the consolidated balance sheet. Initially, equity will be negatively impacted by the interest expense for the lease liability always being higher at the beginning of the term of a lease, while depreciation will take place straight-line.

The change mainly impacts the Group's recognised lease expense. A minor effect also arises for cars recognized earlier as operating leases and for two leaseholds. Otherwise, the Group formerly recognised equipment for gym operations according to the standards for finance leases, which will not lead to any difference in relation to IFRS 16.

The effects of the application of IFRS 16 were calculated as follows:

#### IFRS 16 effects on the balance sheet

| SEK million            | 31 Dec 2018 | 1 Jan 2018 |
|------------------------|-------------|------------|
| Right-of-use assets    | 676         | 667        |
| Deferred tax assets    | 9           | 9          |
| Prepaid lease expenses | -21         | -20        |
|                        | 664         | 666        |
|                        |             |            |
| Equity                 | -37         | -33        |
| Lease liabilities      | 701         | 669        |
|                        | 664         | 666        |

| IFRS 16 effects on the income statement | Jan-Dec<br>2018 |  |
|---|-----------------|--|
| Other operating expenses                | 140             |  |
| Depreciation                            | -116            |  |
| Interest expenses                       | -27             |  |
| Deferred tax                            | 0               |  |
|   | -3              |  |

### OUTLOOK

Actic does not publish forecasts.

Solna, 14 February 2019

Anders Carlbark President and CEO

The information in this year-end report is of the type that Actic Group AB (publ) is required to disclose according to the Securities Market Act. The information was submitted for publication on Thursday, 14 February at 7:45 a.m. (CET).



## **Condensed consolidated income statement**

| SEK 000s  | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|---|-----------------|-----------------|-----------------|-----------------|
| Net sales   | 238,229         | 229,244         | 941,196         | 881,206         |
| Other operating income                                | 8,543           | 7,956           | 33,714          | 29,121          |
| Total revenue   | 246,772         | 237,200         | 974,910         | 910,326         |
|   |                 |                 |                 |                 |
| Personnel costs                                       | -101,300        | -93,842         | -366,878        | -354,196        |
| Other operating expenses                              | -121,337        | -110,122        | -465,862        | -437,508        |
| Depreciation of tangible and intangible assets        | -24,490         | -22,113         | -95,377         | -85,961         |
| EBIT  | -356            | 11,125          | 46,793          | 32,661          |
|   |                 |                 |                 |                 |
| Financial net   | -3,323          | -3,096          | -14,929         | -34,088         |
| Profit/loss before tax                                | -3,678          | 8,029           | 31,864          | -1,427          |
|   | 7.001           | 0.400           | 0.000           |                 |
| Tax   | 3,981           | -6,422          | -8,926          | -3,976          |
| Net profit/loss for the period                        | 302             | 1,606           | 22,938          | -5,403          |
|   |                 |                 |                 |                 |
| of which, attributable to Parent Company shareholders | 302             | 1,606           | 22,938          | -5,403          |
| Profit/loss per share                                 |                 |                 |                 |                 |
| before dilution (SEK)                                 | 0.02            | 0.10            | 1.44            | -1.53           |
| after dilution (SEK)                                  | 0.02            | 0.10            | 1.44            | -1.53           |

# Consolidated statement of comprehensive income

| SEK 000s  | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|---|-----------------|-----------------|-----------------|-----------------|
| Net profit/loss for the period  | 302             | 1,606           | 22,938          | -5,403          |
|   |                 |                 |                 |                 |
| Other comprehensive income  |                 |                 |                 |                 |
| Items that have been transferred or may be transferred to net profit for the year |                 |                 |                 |                 |
| Translation differences for the year on translation of foreign operations         | -12,477         | -3,524          | 5,238           | -9,821          |
| Total other comprehensive income  | -12,477         | -3,524          | 5,238           | -9,821          |
|   |                 |                 |                 |                 |
| Comprehensive income for the period   | -12,175         | -1,918          | 28,176          | -15,224         |



# **Condensed consolidated financial position**

| SEK 000s   | 31 Dec 2018 | 31 Dec 2017 |
|--|-------------|-------------|
| Assets   |             |             |
| Intangible fixed assets                            | 854,784     | 870,650     |
| Tangible fixed assets                              | 336,773     | 333,766     |
| Deferred tax assets                                | 6,770       | 5,163       |
| Total fixed assets                                 | 1,198,327   | 1,209,579   |
| Other current assets                               | 103,215     | 111,383     |
| Cash and cash equivalents                          | 130,580     | 66,078      |
| Total current assets                               | 233,795     | 177,461     |
| Total assets                                       | 1,432,122   | 1,387,040   |
| Equity and liabilities                             |             |             |
| Equity attributable to Parent Company shareholders | 625,866     | 605,638     |
| Non-current interest-bearing liabilities           | 470,588     | 466,252     |
| Deferred tax liabilities                           | 31,532      | 27,766      |
| Total non-current liabilities                      | 502,120     | 494,018     |
| Current interest-bearing liabilities               | 50,891      | 40,219      |
| Other current liabilities                          | 253,246     | 247,166     |
| Total current liabilities                          | 304,137     | 287,385     |
| Total liabilities                                  | 806,256     | 781,402     |
| Total equity and liabilities                       | 1,432,122   | 1,387,040   |

# Consolidated statement of changes in equity, condensed

Equity attributable to Parent Company shareholders

| SEK 000s                              | 31 Dec 2018 | 31 Dec 2017 |
|---------------------------------------|-------------|-------------|
| Equity at the beginning of the period | 605,638     | 364,515     |
| Comprehensive income for the period   | 28,176      | -15,224     |
| New share issue, net                  | -           | 256,346     |
| Dividend to shareholders              | -7,948      |             |
| Equity at the end of the period       | 625,866     | 605,638     |



## Condensed consolidated statement of cash flows

| SEK 000s  | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|---|-----------------|-----------------|-----------------|-----------------|
| Operating activities  |                 |                 |                 |                 |
| Profit/loss before tax  | -3,677          | 8,029           | 31,865          | -1,427          |
| Adjustments for non-cash items  | 17,267          | 21,445          | 95,715          | 104,116         |
| Income tax paid   | -7,449          | 299             | -11,052         | -5,544          |
| Cash flow from operating activities before changes in working capital | 6,141           | 29,773          | 116,528         | 97,145          |
| Cash flow from changes in working capital                             |                 |                 |                 |                 |
| Increase (-)/Decrease (+) in inventory                                | 286             | 238             | 2,478           | 954             |
| Increase (-)/Decrease (+) in operating receivables                    | 10,413          | -10,071         | 7,654           | -16,589         |
| Increase (+)/Decrease (-) in operating liabilities                    | 16,713          | 32,066          | 6,075           | 21,701          |
| Cash flow from operating activities                                   | 33,553          | 52,006          | 132,735         | 103,211         |
| Investing activities  |                 |                 |                 |                 |
| Acquisition of tangible fixed assets                                  | -19,209         | -39,690         | -63,696         | -90,550         |
| Divested tangible fixed assets  | 135             | _               | 135             | _               |
| Investment contributions received                                     | _               | _               | _               | 5,916           |
| Acquisition of intangible fixed assets                                | -3,207          | -3,742          | -12,219         | -21,960         |
| Acquisition of subsidiaries/operations, net liquidity effect          | _               | -46,881         | _               | -73,402         |
| Divestment of subsidiaries, net liquidity effect                      | 1,814           | _               | 1,032           | _               |
| Cash flow from investing activities                                   | -20,467         | -90,312         | -74,748         | -179,997        |
| Financing activities  |                 |                 |                 |                 |
| New share issue   | -               | -               | -               | 252,499         |
| Loans raised  | 37,754          | 30,673          | 55,962          | 487,800         |
| Repayment of debt   | -               | -               | -20,000         | -625,700        |
| Repayment of leasing debt   | -3,422          | -5,381          | -21,639         | -20,764         |
| Dividends paid to Parent Company shareholders                         | -               | -               | -7,948          | _               |
| Cash flow from financing activities                                   | 34,332          | 25,292          | 6,375           | 93,835          |
| Cash flow for the period  | 47,418          | -13,015         | 64,362          | 17,050          |
| Cash and cash equivalents at the beginning of the period              | 83,502          | 79,091          | 66,077          | 49,057          |
| Exchange-rate difference in cash and cash equivalents                 | -340            | 1               | 141             | -29             |
| Cash and cash equivalents at the end of the period                    | 130,580         | 66,078          | 130,580         | 66,078          |



# **Parent Company condensed income statement**

| SEK 000s   | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|--|-----------------|-----------------|-----------------|-----------------|
| Net sales  | 1,832           | 1,402           | 4,014           | 11,954          |
|  |                 |                 |                 |                 |
| Personnel costs  | -3,191          | -2,148          | -7,420          | -19,163         |
| Other operating expenses                               | -92             | -925            | -5,025          | -10,625         |
| Amortisation and impairment of intangible fixed assets | -6              | -6              | -26             | -25             |
| EBIT   | -1,457          | -1,678          | -8,457          | -17,859         |
|  |                 |                 |                 |                 |
| Financial net  | -61             | -1              | -387            | -1,656          |
|  |                 |                 |                 |                 |
| Appropriations   | 8,728           | 43,499          | 8,728           | 43,499          |
| Profit/loss before tax                                 | 7,210           | 41,820          | -116            | 23,984          |
|  |                 |                 |                 |                 |
| Tax  | -1,588          | -8,849          | 0               | -5,284          |
| Net profit/loss for the period                         | 5,622           | 32,970          | -116            | 18,700          |

Net profit/loss for the period corresponds to comprehensive income for the period for the Parent Company.

# Parent Company's condensed balance sheet

| SEK 000s                     | 31 Dec 2018 | 31 Dec 2017 |
|------------------------------|-------------|-------------|
| Financial fixed assets       | 794,803     | 794,803     |
| Intangible fixed assets      | 157         | 110         |
| Total fixed assets           | 794,960     | 794,913     |
| Total current receivables    | 33,674      | 45,820      |
| Total current assets         | 33,674      | 45,820      |
| Total assets                 | 828,634     | 840,733     |
| Restricted equity            | 753         | 753         |
| Non-restricted equity        | 824,932     | 832,997     |
| Total equity                 | 825,685     | 833,750     |
| Total current liabilities    | 2,949       | 6,983       |
| Total equity and liabilities | 828,634     | 840,733     |

## **Quarterly data**

| Amount in SEK, Group          | 2018 Q4 | 2018 Q3 | 2018 Q2 | 2018 Q1 | 2017 Q4 | 2017 Q3 |
|-------------------------------|---------|---------|---------|---------|---------|---------|
| Net sales                     | 238.2   | 219.3   | 239.5   | 244.2   | 229.2   | 209.1   |
| Adjusted EBITDA               | 24.1    | 40.9    | 37.7    | 39.5    | 33.9    | 39.0    |
| Adjusted EBITDA margin, %     | 10.1    | 18.6    | 15.8    | 16.2    | 14.8    | 18.7    |
| Items affecting comparability | -       | _       | _       | _       | 0.6     | -1.2    |
| Adjusted EBITA                | 8.7     | 24.6    | 22.7    | 24.1    | 19.2    | 23.6    |
| Adjusted EBITA margin, %      | 3.6     | 11.2    | 9.5     | 9.9     | 8.4     | 11.3    |
| EBIT                          | -0.4    | 17.7    | 14.5    | 14.9    | 11.1    | 17.7    |
| Net profit for the period     | 0.3     | 8.8     | 6.8     | 7.0     | 1.6     | 12.8    |
| Cash flow from                |         |         |         |         |         |         |
| operating activities          | 33.6    | 36.7    | 12.1    | 50.4    | 52.0    | 27.7    |
| Total ARPM, SEK               | 360     | 334     | 350     | 353     | 349     | 324     |



## Notes to the financial statements

#### **NOTE 1 REPORTING UNITS**

The Parent company Actic Group AB is a Swedish public limited-liability company, with corporate registration number 556895-3409. This consolidated year-end report for the period ending 31 December 2018 encompasses the company and its subsidiaries, collectively referred to as the Group.

#### **NOTE 2 ACCOUNTING POLICIES**

This condensed consolidated interim report was prepared in accordance with IAS 34 Interim Financial Reporting together with the applicable provisions in the Annual Accounts Act. The Parent Company's accounts have been prepared pursuant to Chapter 9 of the Annual Accounts Act, Quarterly Reports. In addition to the financial statements and the accompanying notes, other sections of the interim report also contain disclosures in accordance with IAS 34.16A.

For both the Group and the Parent Company, the same accounting policies and estimation basis have been applied as in the most recent Annual Report, with the exception of the amended accounting policies described below.

New and amended IFRS standards (IFRS 15 and IFRS 9) and interpretations and amendments to RFR 2 and RFR 1 that came into effect for the 2018 financial year.

IFRS 9 has had no impact on the Group's or the Parent Company's financial statements.

IFRS 15 has impacted the Group's net sales to the extent that recognition of the initial membership fee for new members is now allocated of the initial membership period, normally 12 months, instead of being recognised directly when membership is taken. Since no restatement has been performed for previous periods, this entailed a negative impact on net sales for 2018. This effect is expected to amount to around SEK 6.3 million for the 1 January-31 December 2018 period.

### **NOTE 3 ESTIMATES AND JUDGEMENTS**

In the preparation of an interim report, management is required to make judgements and estimates as well as assumptions that impact the application of the accounting policies and the amounts recognised with respect to assets, liabilities, revenue and expenses. The actual outcome may deviate from these estimates and judgements. The company's critical judgements and sources of uncertainty in estimates are the same as those reported in the most recent Annual Report.

#### **NOTE 4 EQUITY**

For 2018, a dividend was paid for 2017 of SEK 0.50 per share.

#### **NOTE 5 FINANCIAL INSTRUMENTS**

Only low value derivatives contracts were entered into for the period ending 31 December 2018.

#### NOTE 6 TRANSACTIONS WITH RELATED PARTIES

The nature and scope of the company's transactions with related parties has not changed materially compared with the information disclosed in the 2017 Annual Report.

## NOTE 7 ALTERNATIVE PERFORMANCE

To increase the understanding of the development of the operations and the financial status of Actic Group, Actic presents some alternative performance measures in addition to the conventional financial ratios established by IFRS. However, these alternative performance measures should not be considered as a substitute for the financial information presented in the financial statements in accordance with IFRS. The reconciliations presented in the tables below are to be read together with the definitions on page 16.



## Adjusted EBITA, EBITDA and margins

| Amounts in SEK 000s                                 | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|---|-----------------|-----------------|-----------------|-----------------|
| EBIT  | -356            | 11,125          | 46,793          | 32,661          |
| Reversal of amortisation of intangible fixed assets | 9,013           | 7,472           | 33,315          | 26,545          |
| EBITA   | 8,657           | 18,597          | 80,108          | 59,206          |
| Costs attributable to acquisitions and disposals    | -               | 649             | -               | 1,366           |
| Listing-related expenses                            | -               | -               | -               | 24,200          |
| Adjusted EBITA                                      | 8,657           | 19,246          | 80,108          | 84,772          |
| Reversal of depreciation of tangible fixed assets   | 15,477          | 14,641          | 62,062          | 59,416          |
| Adjusted EBITDA                                     | 24,135          | 33,886          | 142,170         | 144,188         |
|   |                 |                 |                 |                 |
| Net sales   | 238,229         | 229,244         | 941,196         | 881,206         |
| Adjusted EBITA margin, %                            | 3.6             | 8.4             | 8.5             | 9.6             |
| Adjusted EBITDA margin, %                           | 10.1            | 14.8            | 15.1            | 16.4            |

## Net debt and net debt/adjusted EBITDA ratio

| Amounts in SEK 000s                      | Oct-Dec<br>2018 | Oct-Dec<br>2017 | Jan-Dec<br>2018 | Jan-Dec<br>2017 |
|--|-----------------|-----------------|-----------------|-----------------|
| Non-current interest-bearing liabilities | 470,588         | 466,252         | 470,588         | 466,252         |
| Current interest-bearing liabilities     | 50,891          | 40,219          | 50,891          | 40,219          |
| Total interest-bearing liabilities       | 521,479         | 506,470         | 521,479         | 506,470         |
| - Cash and cash equivalents              | -130,580        | -66,078         | -130,580        | -66,078         |
| Net debt                                 | 390,898         | 440,393         | 390,898         | 440,393         |
|  |                 |                 |                 |                 |
| Adjusted EBITDA                          | 24,135          | 33,885          | 142,170         | 144,189         |
| Net debt/adjusted EBITDA ratio           | -               | -               | 2.7             | 3.1             |

## Organic growth

|  | Oct-Dec |          | Jan-Dec |          |
|--|---------|----------|---------|----------|
| Amounts in SEK 000s                    | 2018    | Growth % | 2018    | Growth % |
| Acquired businesses                    | 10,217  | 4.5%     | 60,069  | 6.8%     |
| Divested operations                    | -3,577  | -1.6%    | -7,124  | -0.8%    |
| Currency effect                        | 2,695   | 1.2%     | 9,361   | 1.1%     |
| Exchange-rate adjusted, organic growth | -350    | -0.2%    | -2,316  | -0.3%    |
| Total growth                           | 8,985   | 3.9%     | 59,990  | 6.8%     |



### Financial calendar

| Annual Report 2018          | 12 April 2019 |
|-----------------------------|---------------|
| Interim report Jan-Mar 2019 | 8 May 2019    |
| 2019 Annual General Meeting | 16 May        |
| Interim report Jan-Jun 2019 | 22 August     |
| Interim report Jan-Sep 2019 | 6 November    |

### Overall strategy

Actic's overall strategy can be summarised as follows:

- Refine existing clubs and strengthen the product and service offering.
- Continued expansion of the offering through new establishments.
- Participate in the consolidation of the industry through acquisitions.

Acquired clubs are to contribute positively to the Group's earnings from day one, while new establishments are expected to achieve break-even after 12 months and full profitability after 24 months.

## **Financial objectives**

Actic has adopted the following financial targets: **Growth** — Average yearly organic growth of at least 5%, with additional growth from acquisitions.

**Profitability** — Adjusted EBITDA margin of more than 20% in the medium term.

Capital structure - Net debt/adjusted EBITDA ratio below 3.0.

**Dividend policy** - A dividend rate of 30% to 50% of annual net income.

As a result of IFRS 16, the financial goals for profitability and capital structure will be restated in 2019.

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### **Financial definitions**

EBITDA, EBITA, EBIT, adjusted EBITDA, adjusted EBITA and ARPM do not comprise performance metrics calculated pursuant to IFRS. Accordingly, they should not be considered as alternatives to net income or EBIT as indicators of performance, or as alternatives to operating cash flow as metrics of liquidity. EBITDA, EBITA, EBIT, adjusted EBITDA, adjusted EBITA and ARPM are used by the management for making operational decisions. Moreover, EBITDA, EBITA, EBIT, adjusted EBITDA, adjusted EBITA and ARPM do not comprise metrics intended for the use of investors. EBITDA, EBITA, EBIT, adjusted EBITDA, adjusted EBITA and ARPM which are presented in this report may not be comparable with similarly named metrics reported by other companies due to differences in calculation methods.

#### PERFORMANCE METRICS NOT DEFINED PURSUANT TO IFRS

|                               | Description   | Reason for using the metric  |
|-------------------------------|---|--|
| EBIT                          | Operating profit.   | EBIT provides an overview of the profitability generated through operations.   |
| EBITA                         | EBITA Operating profit before impairment and amortisation of intangible fixed assets.   | EBITA provides an overview of the profitability generated through operations.  |
| EBITDA                        | Operating profit before impairment, de-<br>preciation and amortisation of tangible<br>and intangible fixed assets.  | EBITDA together with EBITA provides an overview of the profitability generated through operations.   |
| Items affecting comparability | Costs attributable to items including acquisitions and divestments, and the stock exchange listing, which were included in the statement of profit/loss and that affect comparability with earlier periods. | The metric provides a clear view of any costs that are not attributable to operations and which can thus be excluded when comparing different periods.                               |
| Adjusted EBITA                | EBITA excluding items affecting comparability.  | Adjusted EBITA is adjusted for items that impact comparability and, accordingly, comprises a useful metric for measuring the company's profitability generated by operations.        |
| Adjusted EBITDA               | EBITDA after reversal of items affecting comparability.   | Adjusted EBITDA is adjusted for items that impact comparability and, accordingly, comprises a useful metric for measuring the company's profitability generated by operations.       |
| EBIT margin                   | Adjusted EBITA divided by net sales.  | The EBIT margin is a useful metric for measuring the company's value creation through operations.  |
| Adjusted EBITA margin         | Adjusted EBITA divided by net sales.  | The adjusted EBITA margin is adjusted for items that impact comparability and, accordingly, comprises a useful metric for measuring the company's value creation through operations. |



|  | Description  | Reason for using the metric   |
|--|--|---|
| Adjusted EBITDA margin                               | Adjusted EBITDA divided by net sales.  | The adjusted EBITDA margin is adjusted for items that impact comparability and, accordingly, comprises a useful metric for measuring the company's value creation through operations. |
| Shared Group expenses                                | Operating expenses not attributable to individual facilities. These expenses pertain to support functions in the form of site management, marketing, customer support, HR, finance, IT, Actic Academy, product development, establishments, service and Group management.              | Central and local functions provide an overview of<br>the total of non-facility-related expenses.   |
| EBITDA margin per seg-<br>ment                       | EBITDA divided by net sales broken down by segment.  | Provides an overview of the value creation generated through operations for the company's different segments.   |
| Organic growth                                       | Change in net sales adjusted for currency effects, acquisitions and disposals compared with the year-earlier period.   | The metric is used to follow underlying sales growth driven by volume, product offering and price changes for similar products between different periods.                             |
| Net debt   | Interest-bearing debt less cash and cash equivalents.  | Provides an indication of the company's level of debt and financial risk.   |
| Net debt/Adjusted EBIT-<br>DA                        | Net debt at the end of the period divided<br>by adjusted EBITDA based on the rolling<br>twelve-month value.  | Provides an indication of the company's level of debt and financial risk.   |
| Average revenue per<br>member<br>(ARPM)              | Net sales during the period divided by the average number of members during the period. The average number of members is based on the number of members at the end of each month during the period. The average revenue per member pertains to the average revenue on a monthly basis. | Provides an indication of the company's level of sales relative to the customer base.   |
| Number of clubs                                      | Number of clubs at the end of the period   | Provides an indication of the company's size in the market.   |
| Number of members                                    | Number of members at the end of the period.  | Provides an indication of the company's size in the market.   |
| Average number of full-<br>time equivalent employees | The average number of employees is calculated as the total of the average number of full-time positions during the period on a monthly basis and the accumulated hours worked for the period for hourly contract employees converted to full-time positions                            | Provides an indication of the total number of FTEs employed to run the company.   |
| Working capital                                      | Inventories, accounts receivable, prepaid expenses and accrued income and other receivables less accounts payable, tax liabilities, other liabilities, and accrued expenses and deferred income.   | Provides an indication of the amount of working capital tied up in operations.  |
| Equity/assets ratio                                  | Equity as a percentage of total assets.  | Provides an indication of the proportion of assets financed through equity. Equity in relation to other liabilities describes long-term payment capacity.                             |

### **Glossary**

Full-service clubs Clubs where both the fitness club and the swimming facility are operated by Actic's own personnel.

Gym & Swim clubs Clubs where the fitness club is operated by Actic and the swimming facility is operated by an external partner.

**HIT** High-intensity training is a strength training method. The method is focused on short, high-intensity exercise. HIT prioritises high intensity and few repetitions with the aim of developing muscles as efficiently as possible.

**In-house clubs** Clubs where the fitness facility is operated by external personnel.

**Cluster** Geographic area with several Actic clubs located in close proximity to one another, forming a cluster.

PT Personal training.

**Stand-alone clubs** Clubs that exclusively operate fitness facilities



## **Actic in brief**

Actic was founded in 1981 and began its international expansion in 1995. Actic is now one of the leading players in the staffed gym market in the Nordics. Actic has 177 clubs with just over 220,000 members in four countries. Its main markets are Sweden, Norway and Germany.

Actic has a unique business model whereby the majority of its clubs have access to swimming facilities, which is included in the membership fee paid by Actic's members.

Actic uses a well-established exercise method known as high-intensity training (HIT) and offers its members personal training programmes including follow-up sessions with trained instructors. Together with swimming, this differentiates Actic in the market. The training offering is broad, with strength training, with group classes and functional training, and personal training (PT), which attracts a broad target group and is building successful clusters in the Nordics and Germany.

Actic's vision is to contribute to a healthier society by attracting broader target groups and thereby expanding the market. Actic's employees play an active role in the local community as a way of contributing to a healthier society.

Actic, which has its head office in Solna in Stockholm, had approximately 800 full-time equivalent employees and net sales of SEK 941 million in 2018. The Group is led by CEO Anders Carlbark.





